|  | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from Operations (\$) |  |  |  |  |  |  |  |  |  |  |  |
| Electric Sales Revenues for CCE | \$0 | \$159,153,839 | \$258,745,572 | \$263,271,475 | \$258,480,484 | \$262,537,580 | \$265,418,956 | \$269,097,975 | \$271,936,858 | \$274,738,599 | \$288,555,703 |
| Less Uncollected Accounts | \$0 | \$795,769 | \$1,293,728 | \$1,316,357 | \$1,292,402 | \$1,312,688 | \$1,327,095 | \$1,345,490 | \$1,359,684 | \$1,373,693 | \$1,427,779 |
| Total Revenues for CCA | \$0 | \$158,358,070 | \$257,451,844 | \$261,955,118 | \$257,188,082 | \$261,224,892 | \$264,091,862 | \$267,752,485 | \$270,577,174 | \$273,364,906 | \$284,127,924 |
| Cost of Operations (\$) |  |  |  |  |  |  |  |  |  |  |  |
| Block Energy Purchases |  | \$82,303,089 | \$125,785,751 | \$124,184,542 | \$115,170,755 | \$111,516,665 | \$101,943,339 | \$97,859,441 | \$93,674,492 | \$90,593,344 | \$90,723,327 |
| RPS Adders and Long-Term Energy |  | \$17,105,348 | \$39,363,554 | \$41,250,983 | \$47,582,645 | \$53,929,147 | \$58,405,483 | \$63,220,341 | \$67,896,565 | \$71,529,617 | \$72,155,610 |
| Resource Adequacy |  | \$25,315,557 | \$45,047,355 | \$47,505,682 | \$50,283,976 | \$53,126,324 | \$56,129,338 | \$59,302,100 | \$62,654,206 | \$66,195,793 | \$69,937,571 |
| Everything Else |  | \$12,122,663 | \$20,895,425 | \$21,614,984 | \$22,539,900 | \$23,263,758 | \$25,253,021 | \$26,937,643 | \$28,635,523 | \$30,342,289 | \$31,960,530 |
| Total Cost of Power Supply | \$0 | \$136,846,658 | \$231,092,085 | \$234,556,191 | \$235,577,275 | \$241,835,893 | \$241,731,181 | \$247,319,525 | \$252,860,786 | \$258,661,042 | \$264,777,037 |
| Operating \& Administrative |  |  |  |  |  |  |  |  |  |  |  |
| Data Management | \$0 | \$867,484 | \$3,834,572 | \$3,935,573 | \$4,047,890 | \$4,154,510 | \$4,263,937 | \$4,376,247 | \$4,491,515 | \$4,609,819 | \$4,731,239 |
| Scheduling Coordinator | \$0 | \$340,000 | \$516,800 | \$527,136 | \$538,563 | \$549,334 | \$560,321 | \$571,527 | \$582,958 | \$594,617 | \$606,509 |
| SCE Fees (includes billing) | \$0 | \$8,338 | \$36,193 | \$36,418 | \$36,663 | \$36,891 | \$37,120 | \$37,351 | \$37,583 | \$37,817 | \$38,052 |
| Consulting Services | \$586,500 | \$993,582 | \$923,251 | \$941,716 | \$960,550 | \$979,761 | \$999,357 | \$1,019,344 | \$1,039,731 | \$1,060,525 | \$1,081,736 |
| Staffing | \$656,370 | \$1,248,010 | \$2,103,498 | \$2,166,460 | \$2,213,406 | \$2,257,674 | \$2,302,828 | \$2,348,884 | \$2,395,862 | \$2,443,779 | \$2,492,655 |
| General \& Administrative expenses | \$24,480 | \$302,548 | \$207,682 | \$244,446 | \$249,743 | \$254,738 | \$259,833 | \$265,029 | \$270,330 | \$275,737 | \$281,251 |
| Debt Service Payment on Financing | \$0 | \$2,222,855 | \$2,751,426 | \$3,613,981 | \$3,613,981 | \$3,613,981 | \$458,571 | so | \$0 | \$0 | \$0 |
| Total O\&A Costs | \$1,267,350 | \$6,052,817 | \$10,373,421 | \$11,465,730 | \$11,660,797 | \$11,846,889 | \$8,881,966 | \$8,618,383 | \$8,817,978 | \$9,022,294 | \$9,231,442 |
| Total Cost of Operations | \$1,267,350 | \$142,899,475 | \$241,465,506 | \$246,021,921 | \$247,238,072 | \$253,682,783 | \$250,613,147 | \$255,937,908 | \$261,678,764 | \$267,683,336 | \$274,008,479 |
| Net Income | ( $\$ 1,267,350)$ | \$15,458,595 | \$15,986,339 | \$15,933,197 | \$9,950,009 | \$7,542,109 | \$13,478,715 | \$11,814,577 | \$8,898,409 | \$5,681,570 | \$10,119,445 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Cash From Operations and Financing |  |  |  |  |  |  |  |  |  |  |  |
| Net Income From Operations | ( $\$ 1,267,350)$ | \$15,458,595 | \$15,986,339 | \$15,933,197 | \$9,950,009 | \$7,542,109 | \$13,478,715 | \$11,814,577 | \$8,898,409 | \$5,681,570 | \$10,119,445 |
| Cash from Financing | \$2,500,000 | \$13,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Cash Available | \$1,232,650 | \$28,458,595 | \$15,986,339 | \$15,933,197 | \$9,950,009 | \$7,542,109 | \$13,478,715 | \$11,814,577 | \$8,898,409 | \$5,681,570 | \$10,119,445 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income Allocation |  |  |  |  |  |  |  |  |  |  |  |
| Reserve Fund Contribution | \$416,663 | \$28,458,595 | \$15,986,339 | \$15,933,197 | \$9,950,009 | \$7,542,109 | \$9,718,568 | S0 | so | so | \$2,079,499 |
| Money Available for Discretionary Programs | \$475,987 | \$0 | so | \$0 | so | \$0 | \$3,760,146 | \$11,814,577 | \$8,898,409 | \$5,681,570 | \$8,039,946 |
| Total Cash Outlays | \$1,232,650 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,760,146 | \$11,814,577 | \$8,898,409 | \$5,681,570 | \$8,039,946 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Rate Stabilization Reserve Balance | \$416,663 | \$28,875,258 | \$44,861,597 | \$60,794,793 | \$70,744,803 | \$78,286,912 | \$88,005,480 | \$88,005,480 | \$88,005,480 | \$88,005,480 | \$90,084,980 |
| Reserve Balance Target | \$416,663 | \$46,980,649 | \$79,385,920 | \$80,883,919 | \$81,283,750 | \$83,402,559 | \$82,393,363 | \$84,143,970 | \$86,031,375 | \$88,005,480 | \$90,084,980 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| CCA Total Bill |  | \$485,278,313 | \$876,756,236 | \$900,502,297 | \$915,604,019 | \$940,253,495 | \$964,455,280 | \$990,212,406 | \$1,015,918,138 | \$1,042,407,959 | \$1,070,562,853 |
| SCE Total Bill |  | \$494,209,857 | \$892,307,669 | \$915,810,576 | \$931,263,827 | \$955,792,818 | \$980,967,890 | \$1,006,806,059 | \$1,033,324,792 | \$1,060,542,014 | \$1,088,476,124 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Difference |  | \$8,931,544 | \$15,551,434 | \$15,308,279 | \$15,659,808 | \$15,539,324 | \$16,512,609 | \$16,593,653 | \$17,406,654 | \$18,134,055 | \$17,913,271 |
| Total B Bill Savings |  | 2\% | 2\% | 2\% | 2\% | 2\% | 2\% | 2\% | 2\% | 2\% | 2\% |
| Generation Rate Discount |  | 4\% | 4\% | 4\% | 4\% | 4\% | 4\% | 4\% | 4\% | 4\% | 4\% |

